Ed Baldwin 708 Marlborough Place Franklin, TN 37064 615-513-6600

October 3, 2023

To Whom It May Concern

Re:

TRC Construction Services, Inc.

It is an honor and with pleasure that I offer this letter of recommendation for TRC Construction Services, Inc. as your Construction Manager / General Contractor.

I am a retired Vice President of Turner Construction Company and was an Executive Manager for two (2) Design/Build Parking Garages at Fort Benning, Georgia. The two structures included 2,000 parking spaces on six (6) levels for hospital staff, and four (4) levels for visitors. The structures have a gross area of 650,000 square feet.

TRC was selected to join our Team due to their past performance, design experience, solid financial position, safety record, and commitment to the project. TRC had previously completed many successful projects and they continue to deliver high quality, timely, and well-managed projects.

Design of the garages involved review by the Army Corps of Engineers, Army Medical agencies, as well as local building authorities. TRC always conformed to the highest standards and met every design deliverable date with excellent work product. Incorporating strict Client requirements was achieved with expert and qualified professional attention, which TRC provided with few revisions from the Client.

Construction started in 2011 and was completed in 2014 to coincide with the opening of the medical center. While most attention was focused on the hospital work, our Team relied on TRC to manage the parking structures. TRC's excellent management tools, qualified workmen, and support from their engineering group kept the garage construction well ahead of the overall schedule and the garages were completed in advance of the Client's expectations. The garages were completed with excellent quality and today still provide serviceable parking spaces to the Army and those who use the facility.

You will not find a more qualified, competent, dependable, and committed firm than TRC Construction Services, Inc. Please feel free to contact me with any questions or for more information.

Sincerely, Ed Saldwin

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